



2018 Council Budget



COUNCIL
FIVE YEAR BUDGET PROJECTION

	2018	2019	2020	2021	2022
	REQUESTED	PROJECTED	PROJECTED	PROJECTED	PROJECTED
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
SALARIES AND BENEFITS	344,742	350,387	356,132	361,676	367,347
OPERATING AND PROGRAM EXPENSES	311,310	300,221	161,025	162,349	174,881
OTHER	(140,848)	(140,848)	-	-	-
TOTAL COUNCIL	515,204	509,760	517,157	524,025	542,228



COUNCIL
2018 BUDGET REPORT

	2017 FORECAST	2017 BUDGET	2018 REQUESTED BUDGET	BUDGET VARIANCE	BUDGET % VARIANCE
SALARIES AND BENEFITS					
SALARIES	326,672	326,667	331,567	4,900	1.5%
BENEFITS	11,916	12,833	13,175	342	2.7%
TOTAL SALARIES AND BENEFITS	338,588	339,500	344,742	5,242	1.5%
OPERATING AND PROGRAM EXPENSES					
INTERDEPARTMENTAL CHARGES	56,809	56,809	59,073	2,264	4.0%
MEETING COSTS	4,200	4,200	6,200	2,000	47.6%
ADVERTISING/MARKETING/PROMO	10,800	10,800	12,800	2,000	18.5%
MEMBERSHIP/DUES/SUBSCRIPTIONS	170,345	168,148	171,215	3,067	1.8%
TRAINING/SEMINARS/CONFERENCE	17,000	17,000	18,000	1,000	5.9%
TRAVEL-EXPENSES, MILEAGE	14,000	14,000	14,000	-	- %
OFFICE SUPPLIES/EXPENSES	750	750	6,750	6,000	800.0%
INSURANCE	15,302	16,209	13,772	(2,437)	(15.0%)
PURCHASED SERVICES	5,000	5,000	7,500	2,500	50.0%
CONSULTANT FEES	2,000	2,000	2,000	-	- %
TOTAL OPERATING AND PROGRAM EXPENSES	296,206	294,916	311,310	16,394	5.6%
OTHER					
CONTRIBUTIONS FROM RESERVE	(140,848)	(140,848)	(140,848)	-	- %
TOTAL OTHER	(140,848)	(140,848)	(140,848)	-	- %
TOTAL COUNCIL	493,946	493,568	515,204	21,636	4.4%

2018 INTERDEPARTMENTAL ALLOCATIONS

	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017	2018	%
	FINANCE	FINANCE	HUMAN RESOURCES	HUMAN RESOURCES	IT	IT	CUSTOMER SERVICE	CUSTOMER SERVICE	FACILITIES	FACILITIES	FLEET	FLEET	TOTAL	TOTAL	INCREASE (DECREASE)
COUNCIL	6,533	5,522	-	-	3,114	3,223	1,107	1,376	46,055	48,952	-	-	56,809	59,073	4.0
CAO/CLERK	5,885	5,062	4,256	4,909	14,933	19,970	1,355	4,326	32,897	34,966	-	-	59,326	69,233	16.7
SC&E	4,640	4,273	5,320	5,454	22,654	21,156	417	1,376	11,514	12,238	-	-	44,545	44,497	(0.1)
TOURISM	6,239	5,663	3,831	4,036	18,314	19,664	2,068	1,966	6,579	6,993	-	-	37,031	38,322	3.5
STRATEGIC INITIATIVES	2,484	2,850	1,064	1,090	3,701	3,491	321	1,573	6,579	6,993	-	325	14,149	16,322	15.4
CORPORATE SERVICES															
FINANCE	-	-	-	-	-	-	-	-	46,055	48,952	-	-	46,055	48,952	6.3
CUSTOMER SERVICE	-	-	-	-	-	-	-	-	65,793	69,931	-	-	65,793	69,931	6.3
GIS	4,093	4,513	13,832	11,998	60,067	54,769	1,275	1,474	16,448	17,483	-	-	95,715	90,237	(5.7)
INFORMATION SYSTEMS	-	-	-	-	-	-	-	-	46,055	48,952	-	-	46,055	48,952	6.3
ARCHIVES	2,910	2,891	2,128	2,182	10,989	10,707	1,654	2,261	40,698	42,733	-	-	58,379	60,774	4.1
ASSESSMENT MANAGEMENT	-	411	-	1,090	-	3,236	-	98	-	3,728	-	7,860	-	16,423	-
POA	21,658	19,972	5,852	5,999	36,378	36,904	8,393	8,160	109,242	110,881	-	-	181,523	181,916	0.2
LIBRARY	51,779	55,046	39,049	40,468	248,102	270,710	15,845	15,533	442,487	438,778	18,070	16,077	815,332	836,612	2.6
TOTAL CORPORATE SERVICES	80,440	82,833	60,861	61,737	355,536	376,326	27,167	27,526	766,778	781,438	18,070	23,937	1,308,852	1,353,797	3.4
PUBLIC WORKS	467,195	502,463	200,776	193,828	376,216	333,135	341,786	448,118	5,105,814	4,429,973	3,153,216	3,358,179	9,645,003	9,265,696	(3.9)
HUMAN RESOURCES	-	-	-	-	-	-	-	-	26,317	27,973	-	-	26,317	27,973	6.3
HUMAN SERVICES	212,306	287,371	85,865	89,115	172,212	169,158	105,664	154,453	359,664	394,264	296	266	936,007	1,094,627	16.9
WOODINGFORD LODGE	234,838	232,940	369,022	392,674	475,990	505,396	78,021	77,964	19,977	19,580	-	-	1,177,848	1,228,554	4.3
PLANNING	10,305	10,594	14,471	14,507	57,479	57,729	16,210	16,025	75,662	80,421	-	-	174,127	179,276	3.0
PHES															
PUBLIC HEALTH	137,049	132,087	146,177	149,108	361,658	406,244	51,368	50,632	434,193	440,707	-	-	1,130,445	1,178,778	4.3
EMERGENCY SERVICES	69,536	77,221	125,499	127,947	151,197	148,118	34,006	33,329	279,143	296,640	-	-	659,381	683,255	3.6
TOTAL PHES	206,585	209,308	271,676	277,055	512,855	554,362	85,374	83,961	713,336	737,347	-	-	1,789,826	1,862,033	4.0
TOTAL	1,237,450	1,348,879	1,017,142	1,044,405	2,013,004	2,063,610	659,490	818,664	7,171,172	6,581,138	3,171,582	3,382,707	15,269,840	15,239,403	(0.2)
\$ VARIANCE		111,429		27,263		50,606		159,174		(590,034)		211,125		(30,437)	
% VARIANCE		9.0%		2.7%		2.5%		24.1%		(8.2%)		6.7%		(0.2%)	

1. Finance - request for Financial Analyst
2. Customer Service - reallocation of FTE's in 2017
3. Facilities - request for Facilities Administrator (contract) and Facilities Technician



2018 RESERVE CONTINUITY REPORT

	2017 OPENING BALANCE	2017 FORECAST INTEREST	2017 FORECAST TO	2017 FORECAST FROM	2017 RESERVE REALIGNMENT	2017 FORECAST CLOSING BALANCE	2018 BUDGET INTEREST	2018 BUDGET TO	2018 BUDGET FROM	2018 BUDGET CLOSING BALANCE	RESERVE TARGET POLICY	POLICY (SURPLUS) SHORTFALL
DEVELOPMENT CHARGES												
91100 DC - ADMIN	503,517	7,800	3,500	-	-	514,817	8,000	3,500	(279,000)	247,317	-	-
91210 DC - FACILITIES OCAB	8,591	100	40,000	(28,000)	-	20,691	300	60,000	(28,000)	52,991	-	-
91230 DC - ROADS	1,413,639	21,900	900,000	(1,882,436)	-	453,103	7,000	650,000	(853,000)	257,103	-	-
91251 DC - WW WOODSTOCK	449,564	7,000	600,000	(384,489)	-	672,075	10,400	600,000	(567,322)	715,153	-	-
91252 DC - WW TILLSONBURG	3,586,893	55,600	650,000	(467,236)	-	3,825,257	59,300	450,000	(1,432,995)	2,901,562	-	-
91253 DC - WW INGERSOLL	174,860	2,700	900,000	(942,890)	-	134,670	2,100	350,000	(356,025)	130,745	-	-
91254 DC - WW NORWICH	1,043,098	16,200	160,000	-	-	1,219,298	18,900	160,000	-	1,398,198	-	-
91255 DC - WW TAVISTOCK	45,754	700	200,000	(80,000)	-	166,454	2,600	75,000	(80,000)	164,054	-	-
91256 DC - WW PLATTSVILLE	83,636	1,300	250,000	(170,000)	-	164,936	2,600	170,000	(170,000)	167,536	-	-
91257 DC - WW THAMESFORD	75,028	1,200	90,000	(63,346)	-	102,882	1,600	60,000	(52,308)	112,174	-	-
91258 DC - WW DRUMBO	365,280	5,700	10,000	(37,349)	-	343,631	5,300	10,000	(233,896)	125,035	-	-
91261 DC - W WOODSTOCK	270,579	4,200	500,000	(590,000)	-	184,779	2,900	500,000	(622,994)	64,685	-	-
91262 DC - W TILLSONBURG	63,201	1,000	150,000	(150,000)	-	64,201	1,000	150,000	(150,000)	65,201	-	-
91263 DC - W INGERSOLL	80,295	1,200	175,000	(100,000)	-	156,495	2,400	100,000	(100,000)	158,895	-	-
91264 DC - W NORWICH	92,358	1,400	40,000	-	-	133,758	2,100	22,000	-	157,858	-	-
91265 DC - W TAVISTOCK	477,213	7,400	20,000	-	-	504,613	7,800	20,000	-	532,413	-	-
91266 DC - W PLATTSVILLE	43,451	700	80,000	(80,000)	-	44,151	700	80,000	(80,000)	44,851	-	-
91267 DC - W THAMESFORD	32,398	500	30,000	(20,000)	-	42,898	700	20,000	(20,000)	43,598	-	-
91268 DC - W DRUMBO	86,716	1,300	7,500	-	-	95,516	1,500	7,500	-	104,516	-	-
91500 DC - EMS	94,697	1,500	50,000	(40,000)	-	106,197	1,600	35,000	(40,000)	102,797	-	-
91600 DC - LIBRARY	348,485	5,400	150,000	(78,200)	-	425,685	6,600	150,000	(78,200)	504,085	-	-
TOTAL DEVELOPMENT CHARGES	9,339,253	144,800	5,006,000	(5,113,946)	-	9,376,107	145,400	3,673,000	(5,143,740)	8,050,767	-	-
RESERVE FUNDS												
93270 RF - LANDFILL AND WASTE DIV.	26,224,464	600,000	-	(2,393,792)	-	24,430,672	600,000	-	(1,572,375)	23,458,297	20,400,000	(3,058,297)
TOTAL RESERVE FUNDS	26,224,464	600,000	-	(2,393,792)	-	24,430,672	600,000	-	(1,572,375)	23,458,297	20,400,000	(3,058,297)
RESERVES												
92101 R - WSIB	4,002,348	-	-	(195,000)	-	3,807,348	-	-	(195,000)	3,612,348	4,167,000	554,652
92102 R - PAY EQUITY	1,352,256	-	-	-	-	1,352,256	-	-	(298,575)	1,053,681	1,005,000	(48,681)
92103 R - TRAINING	351,461	-	-	(71,706)	-	279,755	-	-	-	279,755	100,000	(179,755)
92120 R - INFORMATION SYSTEMS	1,430,473	20,656	255,579	(451,250)	-	1,255,458	15,199	255,579	(805,320)	720,916	1,030,000	309,084



2018 RESERVE CONTINUITY REPORT

	2017	2017	2017	2017	2017	2017 FORECAST	2018	2018	2018	2018 BUDGET	RESERVE	POLICY
	OPENING	FORECAST	FORECAST	FORECAST	RESERVE	CLOSING	BUDGET	BUDGET	BUDGET	CLOSING	TARGET	(SURPLUS)
	BALANCE	INTEREST	TO	FROM	REALIGNMENT	BALANCE	INTEREST	TO	FROM	BALANCE	POLICY	SHORTFALL
92130 R - CORPORATE GENERAL	10,694,175	-	235,298	(1,882,395)	-	9,047,078	-	200,000	(5,655,709)	3,591,369	8,550,000	4,958,631
92131 R - WORKING CAPITAL	6,100,000	-	-	-	-	6,100,000	-	-	-	6,100,000	5,700,000	(400,000)
92133 R - LEGAL	502,098	-	-	-	-	502,098	-	-	-	502,098	500,000	(2,098)
92134 R - INSURANCE	1,230,650	20,424	174,079	-	-	1,425,153	22,090	-	-	1,447,243	750,000	(697,243)
92205 R - FEDERAL GAS TAX	50,231	783	3,271,096	(3,271,902)	-	50,208	768	3,367,251	(3,370,000)	48,227	-	-
92210 R - FACILITIES	6,266,685	84,783	555,958	(2,149,621)	-	4,757,805	64,414	751,696	(2,150,086)	3,423,829	8,000,000	4,576,171
92215 R - TREES RURAL	7,819	-	-	-	-	7,819	-	-	(2,500)	5,319	-	-
92220 R - FLEET	734,718	8,348	1,418,745	(1,811,000)	-	350,811	4,196	1,782,743	(1,943,000)	194,750	2,137,000	1,942,250
92230 R - ROADS	7,711,520	99,598	2,322,539	(4,894,255)	-	5,239,402	82,745	6,574,000	(6,526,000)	5,370,147	14,390,000	9,019,853
92235 R - BRIDGES	4,115,286	60,086	-	(477,503)	-	3,697,869	54,241	2,300,000	(2,946,838)	3,105,272	4,600,000	1,494,728
92240 R - WATER/WASTEWATER CSAP	3,384,496	-	208,631	(1,161,437)	-	2,431,690	-	-	(72,858)	2,358,832	-	-
92241 R - 170 UPGRADE	680,740	-	-	(640,000)	-	40,740	-	-	-	40,740	-	-
92244 R - SOURCE WATER PROTECTION	-	-	167,039	-	-	167,039	-	295,942	-	462,981	-	-
92249 R-WW EMBRO	32,431	1,314	122,726	(18,000)	-	138,471	2,908	98,225	-	239,604	693,000	453,396
92250 R - WW INNERKIP	340,905	6,044	103,124	(5,000)	-	445,073	7,001	60,179	(47,000)	465,253	531,000	65,747
92251 R - WW WOODSTOCK	12,845,617	198,597	1,886,180	(1,951,983)	-	12,978,411	161,576	2,096,659	(7,705,240)	7,531,406	15,165,000	7,633,594
92252 R - WW TILLSONBURG	13,942,990	231,045	2,205,754	(279,425)	-	16,100,364	258,076	1,954,094	(854,821)	17,457,713	7,937,000	(9,520,713)
92253 R - WW INGERSOLL	927,176	18,998	4,956,390	(4,359,381)	-	1,543,183	25,605	2,565,499	(2,348,088)	1,786,199	11,784,000	9,997,801
92254 R - WW NORWICH	2,167,766	36,298	503,777	(155,732)	-	2,552,109	41,201	473,058	(261,000)	2,805,368	1,110,000	(1,695,368)
92255 R - WW TAVISTOCK	936,634	13,670	606,565	(716,000)	-	840,869	16,108	496,722	(100,000)	1,253,699	1,533,000	279,301
92256 R - WW PLATTSVILLE	934,108	14,188	190,548	(228,000)	-	910,844	15,043	119,280	-	1,045,167	958,000	(87,167)
92257 R - WW THAMESFORD	2,313,245	38,072	474,116	(188,116)	-	2,637,317	38,687	419,235	(702,036)	2,393,203	882,000	(1,511,203)
92258 R - WW DRUMBO	973,105	15,984	134,000	(17,718)	-	1,105,371	17,060	108,517	(117,911)	1,113,037	1,566,333	453,296
92259 R - WW MT ELGIN	205,597	3,510	91,746	(50,000)	-	250,853	2,064	94,606	(330,000)	17,523	275,000	257,477
92261 R - W WOODSTOCK	14,607,737	229,679	2,776,953	(2,356,405)	-	15,257,964	218,494	2,610,368	(4,934,000)	13,152,826	11,231,000	(1,921,826)
92262 R - W TILLSONBURG	2,413,907	31,782	887,004	(1,613,916)	-	1,718,777	26,670	732,564	(729,000)	1,749,011	6,525,000	4,775,989
92263 R - W INGERSOLL	3,976,617	56,958	1,935,288	(2,539,131)	-	3,429,732	61,266	1,877,620	(832,000)	4,536,618	3,776,000	(760,618)
92264 R - W TOWNSHIP	8,483,444	134,934	2,059,922	(1,616,000)	-	9,062,300	122,814	1,104,638	(3,382,500)	6,907,252	5,610,000	(1,297,252)
92280 R - WASTE COLLECTION	2,290,735	-	-	(160,471)	-	2,130,264	-	-	(251,863)	1,878,401	1,128,000	(750,401)
92300 R - SOCIAL HOUSING	5,356,604	93,171	2,337,967	(1,029,137)	-	6,758,605	72,869	1,200,000	(5,314,737)	2,716,737	3,080,000	363,263
92301 R - CHILD CARE MITIGATION FUND	965,695	-	-	-	-	965,695	-	-	-	965,695	-	-
92400 R - PLANNING - OFFICIAL PLAN	693,349	-	-	-	-	693,349	-	-	(187,340)	506,009	162,000	(344,009)
92510 R - LAND AMBULANCE	178,004	-	139,358	(59,500)	-	257,862	-	-	(154,831)	103,031	-	-

2018 RESERVE CONTINUITY REPORT

	2017 OPENING BALANCE	2017 FORECAST INTEREST	2017 FORECAST TO	2017 FORECAST FROM	2017 RESERVE REALIGNMENT	2017 FORECAST CLOSING BALANCE	2018 BUDGET INTEREST	2018 BUDGET TO	2018 BUDGET FROM	2018 BUDGET CLOSING BALANCE	RESERVE TARGET POLICY	POLICY (SURPLUS) SHORTFALL
92511 R - LAND AMBULANCE VEHICLES	447,037	6,851	640,000	(650,037)	-	443,851	8,181	773,750	(630,000)	595,782	463,000	(132,782)
92512 R - LAND AMBULANCE STATIONS	327,579	4,871	17,223	(43,807)	-	305,866	4,359	26,581	(74,024)	262,782	450,000	187,218
92600 R - LIBRARIES	239,450	-	-	-	-	239,450	-	-	-	239,450	180,000	(59,450)
92602 R - OCL NORWICH CAPITAL	40,466	-	-	-	-	40,466	-	-	-	40,466	-	-
92605 R - OCL - FACILITIES	280,753	2,685	25,000	(240,000)	-	68,438	929	124,920	(84,000)	110,287	1,250,000	1,139,713
92621 R - OCL PROV. LITERACY	8,397	-	-	(5,000)	-	3,397	-	-	(1,665)	1,732	-	-
TOTAL RESERVES	124,544,304	1,433,329	30,702,605	(35,288,828)	-	121,391,410	1,344,564	32,463,726	(53,007,942)	102,191,758	127,218,333	29,053,598
GRAND TOTAL	160,108,021	2,178,129	35,708,605	(42,796,566)	-	155,198,189	2,089,964	36,136,726	(59,724,057)	133,700,822	147,618,333	25,995,301



2018 LONG TERM RESERVE CONTINUITY REPORT

	2017 OPENING BALANCE	2017 FORECAST CLOSING BALANCE	2018 BUDGET CLOSING BALANCE	2019 BUDGET CLOSING BALANCE	2020 BUDGET CLOSING BALANCE	2021 BUDGET CLOSING BALANCE	2022 BUDGET CLOSING BALANCE
DEVELOPMENT CHARGES							
91100 DC - ADMIN	503,517	514,817	247,317	119,617	125,017	130,417	917
91210 DC - FACILITIES OCAB	8,591	20,691	52,991	85,791	119,091	152,891	187,291
91230 DC - ROADS	1,413,639	453,103	257,103	317,040	446,940	443,840	461,793
91251 DC - WW WOODSTOCK	449,564	672,075	715,153	26,253	26,653	124,263	126,163
91252 DC - WW TILLSONBURG	3,586,893	3,825,257	2,901,562	3,151,562	1,445,362	117,762	269,562
91253 DC - WW INGERSOLL	174,860	134,670	130,745	132,745	134,845	136,945	139,045
91254 DC - WW NORWICH	1,043,098	1,219,298	1,398,198	1,499,898	983,098	158,298	160,798
91255 DC - WW TAVISTOCK	45,754	166,454	164,054	166,554	169,154	171,754	174,454
91256 DC - WW PLATTSVILLE	83,636	164,936	167,536	170,136	172,736	175,436	178,136
91257 DC - WW THAMESFORD	75,028	102,882	112,174	173,874	236,574	300,274	364,974
91258 DC - WW DRUMBO	365,280	343,631	125,035	16,935	17,235	17,535	17,835
91261 DC - W WOODSTOCK	270,579	184,779	64,685	76,022	77,222	78,422	79,622
91262 DC - W TILLSONBURG	63,201	64,201	65,201	66,201	67,201	68,201	69,301
91263 DC - W INGERSOLL	80,295	156,495	158,895	161,395	163,895	166,395	168,995
91264 DC - W NORWICH	92,358	133,758	157,858	182,258	207,058	232,258	257,858
91265 DC - W TAVISTOCK	477,213	504,613	532,413	485,713	325,713	50,713	51,513
91266 DC - W PLATTSVILLE	43,451	44,151	44,851	45,551	46,251	46,951	47,651
91267 DC - W THAMESFORD	32,398	42,898	43,598	44,298	44,998	45,698	46,398
91268 DC - W DRUMBO	86,716	95,516	104,516	113,616	122,916	132,316	141,916
91500 DC - EMS	94,697	106,197	102,797	99,397	95,897	92,397	88,797
91600 DC - LIBRARY	348,485	425,685	504,085	583,685	664,485	746,585	829,985
TOTAL DEVELOPMENT CHARGES	9,339,253	9,376,107	8,050,767	7,718,541	5,692,341	3,589,351	3,863,004

RESERVE FUNDS



2018 LONG TERM RESERVE CONTINUITY REPORT

	2017 OPENING BALANCE	2017 FORECAST CLOSING BALANCE	2018 BUDGET CLOSING BALANCE	2019 BUDGET CLOSING BALANCE	2020 BUDGET CLOSING BALANCE	2021 BUDGET CLOSING BALANCE	2022 BUDGET CLOSING BALANCE
93270 RF - LANDFILL AND WASTE DIV.	26,224,464	24,430,672	23,458,297	23,736,797	24,211,797	23,686,797	24,041,797
TOTAL RESERVE FUNDS	26,224,464	24,430,672	23,458,297	23,736,797	24,211,797	23,686,797	24,041,797
RESERVES							
92101 R - WSIB	4,002,348	3,807,348	3,612,348	3,417,348	3,222,348	3,027,348	2,832,348
92102 R - PAY EQUITY	1,352,256	1,352,256	1,053,681	1,053,681	1,053,681	1,053,681	1,053,681
92103 R - TRAINING	351,461	279,755	279,755	279,755	279,755	279,755	279,755
92120 R - INFORMATION SYSTEMS	1,430,473	1,255,458	720,916	818,444	821,496	890,300	779,512
92130 R - CORPORATE GENERAL	10,694,175	9,047,078	3,591,369	3,420,903	3,418,012	3,421,512	3,425,012
92131 R - WORKING CAPITAL	6,100,000	6,100,000	6,100,000	6,100,000	6,100,000	6,100,000	6,100,000
92133 R - LEGAL	502,098	502,098	502,098	502,098	502,098	502,098	502,098
92134 R - INSURANCE	1,230,650	1,425,153	1,447,243	1,469,675	1,492,455	1,515,588	1,539,080
92205 R - FEDERAL GAS TAX	50,231	50,208	48,227	46,215	46,942	47,680	48,430
92210 R - FACILITIES	6,266,685	4,757,805	3,423,829	3,109,317	3,134,737	3,334,886	3,768,282
92215 R - TREES RURAL	7,819	7,819	5,319	2,819	2,819	2,819	2,819
92220 R - FLEET	734,718	350,811	194,750	586,467	565,379	285,317	83,275
92230 R - ROADS	7,711,520	5,239,402	5,370,147	3,667,520	4,306,148	2,784,989	3,403,838
92235 R - BRIDGES	4,115,286	3,697,869	3,105,272	4,553,720	6,605,293	3,632,269	874,422
92240 R - WATER/WASTEWATER CSAP	3,384,496	2,431,690	2,358,832	2,142,332	2,142,332	2,142,332	2,142,332
92241 R - 170 UPGRADE	680,740	40,740	40,740	40,740	40,740	40,740	40,740
92244 R - SOURCE WATER PROTECTION	-	167,039	462,981	-	-	-	-
92249 R-WW EMBRO	32,431	138,471	239,604	353,176	477,636	613,069	753,515
92250 R - WW INNERKIP	340,905	445,073	465,253	540,269	620,200	704,497	792,530
92251 R - WW WOODSTOCK	12,845,617	12,978,411	7,531,406	7,962,114	8,794,300	10,192,114	12,096,827
92252 R - WW TILLSONBURG	13,942,990	16,100,364	17,457,713	19,708,039	20,686,132	21,349,661	23,543,642



2018 LONG TERM RESERVE CONTINUITY REPORT

	2017	2017 FORECAST	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
	OPENING	CLOSING	CLOSING	CLOSING	CLOSING	CLOSING	CLOSING
	BALANCE	BALANCE	BALANCE	BALANCE	BALANCE	BALANCE	BALANCE
92253 R - WW INGERSOLL	927,176	1,543,183	1,786,199	3,655,744	5,177,484	7,106,895	9,070,255
92254 R - WW NORWICH	2,167,766	2,552,109	2,805,368	3,088,570	3,277,492	806,712	1,123,337
92255 R - WW TAVISTOCK	936,634	840,869	1,253,699	1,039,100	1,513,583	1,857,360	2,436,191
92256 R - WW PLATTSVILLE	934,108	910,844	1,045,167	1,036,023	1,232,472	1,254,613	1,486,666
92257 R - WW THAMESFORD	2,313,245	2,637,317	2,393,203	2,825,121	3,382,948	4,001,594	4,652,185
92258 R - WW DRUMBO	973,105	1,105,371	1,113,037	1,183,201	304,914	344,731	390,427
92259 R - WW MT ELGIN	205,597	250,853	17,523	24,811	124,007	258,044	396,277
92261 R - W WOODSTOCK	14,607,737	15,257,964	13,152,826	13,351,629	12,256,374	13,823,156	15,492,289
92262 R - W TILLSONBURG	2,413,907	1,718,777	1,749,011	2,215,651	2,349,691	2,650,028	1,476,231
92263 R - W INGERSOLL	3,976,617	3,429,732	4,536,618	4,273,281	5,583,841	5,511,059	7,040,516
92264 R - W TOWNSHIP	8,483,444	9,062,300	6,907,252	5,995,933	6,687,991	6,455,639	7,242,688
92280 R - WASTE COLLECTION	2,290,735	2,130,264	1,878,401	1,548,975	1,166,857	733,137	299,224
92300 R - SOCIAL HOUSING	5,356,604	6,758,605	2,716,737	2,554,777	2,195,912	2,282,352	2,246,682
92301 R - CHILD CARE MITIGATION FUND	965,695	965,695	965,695	965,695	965,695	965,695	965,695
92400 R - PLANNING - OFFICIAL PLAN	693,349	693,349	506,009	469,481	473,393	457,305	256,977
92510 R - LAND AMBULANCE	178,004	257,862	103,031	103,031	103,031	103,031	103,031
92511 R - LAND AMBULANCE VEHICLES	447,037	443,851	595,782	114,238	440,901	740,680	1,013,965
92512 R - LAND AMBULANCE STATIONS	327,579	305,866	262,782	250,366	165,293	125,224	124,066
92600 R - LIBRARIES	239,450	239,450	239,450	239,450	239,450	239,450	239,450
92602 R - OCL NORWICH CAPITAL	40,466	40,466	40,466	40,466	40,466	40,466	40,466
92605 R - OCL - FACILITIES	280,753	68,438	110,287	137,300	206,050	119,664	136,745
92621 R - OCL PROV. LITERACY	8,397	3,397	1,732	1,732	1,732	1,732	1,732
TOTAL RESERVES	124,544,304	121,391,410	102,191,758	104,889,207	112,202,080	111,799,222	120,297,233
TOTAL RESERVES	160,108,021	155,198,189	133,700,822	136,344,545	142,106,218	139,075,370	148,202,034



CURRENT DEBT REPAYMENT SCHEDULE COVERING JANUARY 1, 2018 to DECEMBER 31, 2027

REPAYMENT INCLUDES PRINCIPAL AND INTEREST

	2018 TOTAL	2019 TOTAL	2020 TOTAL	2021 TOTAL	2022 TOTAL	2023 TOTAL	2024 TOTAL	2025 TOTAL	2026 TOTAL	2027 TOTAL
WASTEWATER										
WW GENERAL	1	-	1	1	1	-	(1)	-	-	-
WW WDSK	561,988	552,754	543,898	521,180	510,964	492,364	483,408	473,895	410,118	273,593
WW TBURG	68,975	67,100	49,055	48,108	47,199	46,289	37,478	36,541	35,631	26,279
WW INGERSOLL	324,900	1,103,705	1,099,885	1,082,485	1,078,513	1,032,796	1,028,932	336,203	183,614	179,644
WW NORWICH	104,928	104,928	104,928	104,928	1,078	343,091	343,091	343,090	342,013	342,013
WW TAVISTOCK	491,305	487,549	632,622	628,739	624,956	621,160	468,701	442,968	418,057	79,646
WW PLATTSVILLE	284,914	284,914	284,914	284,914	284,914	284,914	284,914	-	-	-
WW THAMESFORD	159,141	157,155	155,250	70,202	68,216	66,230	64,303	62,257	59,372	57,386
WW DRUMBO	-	-	-	143,993	143,993	143,993	143,994	143,994	-	-
WW MT. ELGIN	80,974	79,641	79,641	79,641	78,166	77,458	33,740	33,740	33,740	33,740
WW EMBRO	245,913	245,913	245,913	245,913	244,575	2,894	2,894	2,894	2,894	-
WW INNERKIP	269,936	269,936	269,936	269,936	269,936	1,257	1,257	1,257	1,257	-
TOTAL WASTEWATER	2,592,975	3,353,595	3,466,043	3,480,040	3,352,511	3,112,446	2,892,711	1,876,839	1,486,696	992,301
WATER										
WATER WOODSTOCK	324,754	316,183	307,964	299,041	290,470	281,899	273,586	264,757	256,186	247,615
WATER TILLSONBURG	15,063	15,063	15,063	15,063	8,443	8,443	8,443	8,443	8,443	-
WATER INGERSOLL	67,911	66,880	65,861	64,547	63,517	62,487	29,716	29,716	-	-
WATER TOWNSHIPS	165,877	165,878	148,453	148,453	148,453	1,109	1,109	1,109	1,109	-
TOTAL WATER	573,605	564,004	537,341	527,104	510,883	353,938	312,854	304,025	265,738	247,615
GENERAL GOVERNMENT										
CONSERVATION AUTHORITIES	201,301	201,301	201,301	-	-	-	-	-	-	-
FACILITIES ADMIN	162,739	481,871	602,298	722,724	843,153	963,579	1,084,007	1,204,434	1,324,861	1,282,549



CURRENT DEBT REPAYMENT SCHEDULE COVERING JANUARY 1, 2018 to DECEMBER 31, 2027

REPAYMENT INCLUDES PRINCIPAL AND INTEREST

	2018 TOTAL	2019 TOTAL	2020 TOTAL	2021 TOTAL	2022 TOTAL	2023 TOTAL	2024 TOTAL	2025 TOTAL	2026 TOTAL	2027 TOTAL
ADMIN BUILDING	906,943	875,025	841,671	808,587	775,861	743,136	359,330	-	-	-
COURT HOUSE	118,879	116,428	114,019	111,529	109,078	106,629	104,191	101,729	-	-
75 GRAHAM	-	90,320	90,320	90,320	90,320	90,320	90,320	90,320	90,320	90,320
ROADS ADMIN	241,542	237,958	234,424	230,791	227,207	184,881	181,309	33,772	33,772	-
TOTAL GENERAL GOVERNMENT	1,631,404	2,002,903	2,084,033	1,963,951	2,045,619	2,088,545	1,819,157	1,430,255	1,448,953	1,372,869
WOODINGFORD LODGE										
WFL - WOODSTOCK	1,252,574	1,218,190	1,182,884	1,146,984	1,111,783	1,076,557	776,032	740,857	706,018	671,176
WFL - INGERSOLL	505,416	504,839	504,227	503,581	502,896	502,172	-	-	-	-
WFL - TILLSONBURG	473,870	473,328	472,755	472,148	471,507	470,828	-	-	-	-
TOTAL WOODINGFORD LODGE	2,231,860	2,196,357	2,159,866	2,122,713	2,086,186	2,049,557	776,032	740,857	706,018	671,176
HOUSING										
H.S.I. SHELTER	467,064	467,064	359,500	294,183	275,818	-	-	-	-	-
TOTAL HOUSING	467,064	467,064	359,500	294,183	275,818	-	-	-	-	-
EMS										
PARAMEDIC SERVICES	281,068	275,272	269,539	194,243	188,448	182,652	-	-	-	-
TOTAL EMS	281,068	275,272	269,539	194,243	188,448	182,652	-	-	-	-
LIBRARY										
BRANCH LIBRARIES	162,789	157,592	152,441	147,197	115,020	84,730	-	-	-	-
TOTAL LIBRARY	162,789	157,592	152,441	147,197	115,020	84,730	-	-	-	-
OXFORD COUNTY TOTAL	7,940,765	9,016,787	9,028,763	8,729,431	8,574,485	7,871,868	5,800,754	4,351,976	3,907,405	3,283,961



CURRENT DEBT REPAYMENT SCHEDULE COVERING JANUARY 1, 2018 to DECEMBER 31, 2027
 REPAYMENT INCLUDES PRINCIPAL AND INTEREST

	2018 TOTAL	2019 TOTAL	2020 TOTAL	2021 TOTAL	2022 TOTAL	2023 TOTAL	2024 TOTAL	2025 TOTAL	2026 TOTAL	2027 TOTAL
AREA MUNICIPALITIES	5,568,186	5,314,787	4,968,838	4,660,938	4,265,535	3,968,208	2,920,959	2,480,939	1,995,117	1,210,053
GRAND TOTAL	13,508,951	14,331,574	13,997,601	13,390,369	12,840,020	11,840,076	8,721,713	6,832,915	5,902,522	4,494,014
PROJECTED COUNTY DEBT	54,024,325	49,726,134	45,820,817	40,015,929	36,930,401	31,271,085	27,467,303	24,972,425	22,652,511	20,868,143