

## Table of Contents

Executive Summary .....	4
Introduction .....	9
1.0 The Evolving Railway .....	10
1.1. Today's Southwestern Ontario Rail System.....	11
1.2 Not Your Grandfather's Railway.....	14
1.3 Geographic Coverage and Market Reach.....	18
1.4 Current Rail Freight Service Portfolio .....	21
1.5 Rail's Environmental Credentials.....	25
1.6 The Downside of the Evolution.....	28
2.0 Rail's Next Evolutionary Cycle .....	31
2.1 U.S. Precedents and Competitive Threats .....	32
2.2 Filling the Leadership and Policy Vacuums.....	34
2.3 External Threats and Counter-Measures.....	35
2.4 Environmental Policy Implications.....	37
2.5 The Policy Pendulum Swings – Barely .....	39
2.6 Passenger Considerations .....	41
3.0 Southwestern Ontario's Rail Traffic Growth Options .....	42
3.1 Short Lines.....	43
3.2 Shipper Sidings.....	46
3.3 Transload, Warehousing and Distribution Facilities .....	47
3.4 Shipper Car Pools .....	49
3.5 Regional Intermodal and Inland Port Facilities .....	50
3.6 Coordinated Passenger and Freight Strategies .....	53
3.7 A Southwestern Ontario Rail Corridor Coalition.....	55
4.0 Recommendations .....	57
4.1 A Southwestern Ontario Rail Roundtable .....	58
4.2 The Broader Issues .....	59
Maps	
Southwestern Ontario Rail System – 2017 .....	12
CN System – 2017 .....	18
CP System – 2017 .....	19